



Public Works Administration

November 1, 2022



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2021-2022 Highlights

- ❖ Launched IworQ for work orders and equipment management, began collecting data on measurable routine maintenance and repair work
- ❖ Evaluated current and future needs and established funding requirements for a reliable and sustainable fleet of vehicles and large equipment
- ❖ Identified need for increased funding to support infrastructure projects to repair existing and prevent additional deficiencies in the existing system
- ❖ Increased citizen engagement and responsiveness to citizen comments, questions, and complaints

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2023-2024 Priorities

- ❖ Create a coordinated plan for improved maintenance and repairs including establishing level of service targets for each department
- ❖ Improve communication within public works and between public works and other departments
- ❖ Expand citizen engagement and service with TextMyGov

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Budget Decision Packages

- ❖ DP#16 Project Coordinator \$223,450

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Department Staffing Overview

2.0 FTEs

- ❖ Public Works Director
- ❖ Project Coordinator (Proposed)

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Public Works Admin Budget Overview

Description	2019-2022 Adopted	2021-2022 Amended Budget	2021-2022 Year-End Estimates	2023-2024 Proposed	\$ Change 23/24-21/22 Budget	% Change 23/24-21/22 Budget
Personnel	-	127,683	80,955	587,470	459,787	360.1%
Supplies	-	-	-	4,500	4,500	100.0%
Minor Equipment	-	2,000	2,000	3,000	1,000	50.0%
Services	-	500	-	500	-	0.0%
Interfund Charges	-	-	-	23,700	23,700	100.0%
Communications	-	1,000	1,000	5,000	4,000	400.0%
Training & Travel	-	3,000	800	12,500	9,500	316.7%
Licensing & Dues	-	-	-	3,500	3,500	100.0%
Totals	-	134,183	84,755	640,170	505,987	377.1%

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Staffing Overview

2.0 FTEs

- ❖ Fleet Mechanic
- ❖ Inventory Control Specialist

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Fleet Budget Overview

Description	2019-2022 Adopted	2021-2022 Amended Budget	2021-2022 Year End Estimates	2023-2024 Proposed	\$ Change		% Change		
					2023-2024 Budget	2024-2022 Budget	2023-2024 Budget	2024-2022 Budget	
RESOURCES									
Beginning Fund Balance	101,800	301,113	163,639	588,860	287,747			95.6%	
Charges for Service	77,658	239,400	239,400	1,055,647	816,247			341.0%	
Miscellaneous Revenue	5,800	2,300	200	1,000	(1,300)			-68.5%	
Sale of Equipment	-	-	-	118,040	118,040			100.0%	
Interfund Transfers	-	-	-	579,410	579,410			100.0%	
Total Available Resources	185,258	542,813	403,239	2,343,557	1,102,694			203.1%	
EXPENSES									
Personnel	-	-	-	511,320	511,320			100.0%	
Supplies	-	-	-	209,000	209,000			100.0%	
Minor Equipment	-	-	-	17,750	17,750			100.0%	
Services	-	-	-	78,910	78,910			100.0%	
Interfund Charges	-	-	-	127,860	127,860			100.0%	
Communications	-	-	-	2,600	2,600			100.0%	
Training & Travel	-	-	-	5,000	5,000			100.0%	
Licensing & Dues	-	-	-	400	400			100.0%	
Capital Expenditures	58,000	230,000	180,352	880,000	853,000			288.3%	
Total Expenditures	58,000	230,000	180,352	1,845,890	1,616,650			102.5%	
Ending Fund Balance	127,258	312,813	222,887	497,707	(513,156)			-164.0%	

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Questions

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Public Works/ Facilities

November 1, 2022

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2021-2022 Highlights

- ❖ City Hall /Engineering buildings electronic card reader access
- ❖ Senior Center roof and HVAC replacement
- ❖ Completed Roofs and seismic upgrades to City Hall and Engineering Buildings
- ❖ Pilchuck Park Ballfield light bulb replacement
- ❖ LED Lighting throughout City Facilities
- ❖ HVAC replacement at city shop

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2023-2024 Priorities

- ❖ Additional security improvements for City Facilities
- ❖ EV charging stations for city fleet
- ❖ iWorQ implementation for tracking building assets
- ❖ Complete the Facility Assessment Study and begin implementation of identified critical projects

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Budget Decision Packages

- ❖ DP#6 Increase Carnegie and Facility Operations (Split) \$272,780
- ❖ DP#17 Facilities HVAC & Air Handler Replacements \$149,000
- ❖ DP#18 Facilities Baseline Operating supplies adjustment \$20,000

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Staffing Overview

3.0 FTEs

- ❖ Operations Manager
- ❖ Facilities Maintenance Specialist
- ❖ Facilities Technician (Proposed - Split with Carnegie)

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Facilities Budget Overview

Description	2019-202 Adopted	2021-2022		2023-2024 Proposed	2024-2102 Budget	% Change 2024-2102 Budget
		Amended Budget	Year-End Estimates			
REVENUES						
Beginning Fund Balance	101,800	301,113	605,804	365,973	64,800	21.5%
Charges for Service	1,632,470	1,965,500	1,965,500	1,440,100	(525,400)	-26.7%
Miscellaneous Revenue	14,400	5,000	3,736	1,000	(4,000)	-60.0%
Total Available Resources	1,748,670	2,271,613	2,575,040	1,807,073	(464,540)	-20.4%
EXPENSES						
Personnel	743,302	805,300	794,960	566,070	(239,230)	-29.7%
Supplies	70,000	50,000	60,930	70,000	23,000	40.0%
Minor Equipment	9,500	19,500	19,110	21,350	1,850	9.5%
Services	379,400	499,400	601,089	460,000	(33,400)	-6.7%
Interfund Charges	239,423	324,000	324,000	140,780	(183,220)	-56.5%
Communications	6,000	6,600	8,147	7,600	1,000	15.2%
Training & Travel	2,400	2,400	200	5,400	3,000	125.0%
Licensing & Fees	1,200	1,200	400	1,100	(100)	-8.3%
Capital Expenditures	-	-	11,257	160,000	160,000	100.0%
Total Expenditures	1,450,225	1,708,400	1,843,093	1,441,300	(267,100)	-15.6%
Ending Fund Balance	298,445	563,213	731,947	365,773	(197,440)	-35.1%

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Questions

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Public Works/ Parks

November 1, 2022

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2021-2022 Highlights

- ❖ Partnership with Sno-Isle Library to install new Story Trail along Centennial trail at Snohomish Library.
- ❖ Carnegie lawn and planter areas with irrigation and repairs and replanting.
- ❖ Ferguson Park Boat Launch area rehabilitation (Removing unwanted vegetation & planting new native plants).
- ❖ Gazebo hillside landscape renovation.
- ❖ Hill Parks rain gardens rehabilitation.
- ❖ Pilchuck Park Trail lighting upgrade to LED.
- ❖ Re-striped all parking areas in City parks.
- ❖ New pedestrian stop signs and torch down new crosswalks along centennial trail crossings.

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2023-2024 Priorities

- ❖ To get all city parks and facilities to a more maintainable state
- ❖ Create gateway landscaping to the main entrances to the City
- ❖ Rehabilitate Pilchuck Park to be a superior sports event park
- ❖ Create a work plan that makes our park system more sustainable
- ❖ Complete the Parks PROS plan

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Budget Decision Packages

- ❖ DP #20 Public Works Parks Seasonal Workers \$42,740
- ❖ DP #21 Public Works Parks PROS Plan \$75,000
- ❖ DP #22 Public Works Parks Hazardous trees removal \$25,000
- ❖ DP #25 Public Works Parks ARPA Maintenance Worker \$ 0.00

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Staffing Overview

6.0 FTEs

- ❖ Parks Maintenance Lead
- ❖ 5 Maintenance Workers

2.0 Seasonal Workers (1 additional proposed)

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Budget Overview

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Personnel	1,080,347	1,092,820	1,037,282	1,193,420	100,600	9.2%
Supplier	115,000	115,000	39,285	115,000	-	0.0%
Minor Equipment	63,000	64,300	63,608	64,300	-	0.0%
Services	142,500	223,700	235,322	252,200	28,500	12.7%
Interfund Charges	289,979	407,100	247,530	418,420	11,320	2.8%
Communications	6,000	7,000	7,357	500	(6,500)	-92.9%
Training & Travel	3,000	4,900	2,834	82,000	77,100	1573.5%
Licensing & Fees	7,000	7,000	4,673	3,300	(4,100)	-58.6%
Buildings	-	19,000	19,114	7,000	(2,000)	-63.2%
Interfund Transfers	-	-	-	231,770	231,770	100.0%
Totals	1,636,626	1,940,820	1,697,005	2,367,650	426,930	22.0%

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Questions

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Public Works/ Streets

November 1, 2022

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2021-2022 Highlights

- ❖ Cleaning and repairing HDS Historic Downtown Pedestrian lighting
- ❖ Installation of RFB (Rapid Flashing Beacon) for crosswalk at 22nd & Park Avenue
- ❖ Replacing Crosswalk markings at critical location. Such as school zones.
- ❖ Repainting curbs throughout areas of the city
- ❖ Pothole repairs throughout the city

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2023-2024 Priorities

- ❖ Response to citizen concerns
- ❖ Implementing the Complete Streets Policy and the ADA Transition Plan
- ❖ Keeping our streets safe for vehicular travel
- ❖ Making early preparations for winter weather (Snow & Ice)
- ❖ Work with Engineering on Overlay prospects for future years

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Budget Decision Packages

- ❖ DP #32 Streets Seasonal Workers \$37,740
- ❖ DP #33 Streets Complete Streets Plan \$20,000
- ❖ DP #34 Streets Transportation Master Plan \$120,000

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Staffing Overview

4.0 FTEs

- ❖ Street Maintenance Lead
- ❖ 3 Maintenance Workers

2.0 Seasonal Workers (1 additional proposed)

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Streets Budget Overview

Description	2021-2022		2021-2022		2023-2024	\$ Change	% Change
	2019-202	Amended	Year-End	2023-2024			
	Adopted	Budget	Estimates	Proposed	23-22	23-22	
REVENUES							
Beginning Fund Balance	203,600	301,115	406,904	620,223	319,610	-	106.1%
Intergovernmental Revenue	468,100	461,000	406,250	416,500	(44,500)	-9.7%	
Charges for Service	-	-	700	700	700	700	100.0%
Miscellaneous Revenue	400	200	4,000	1,000	800	800	400.0%
Interfund Transfers In	1,680,000	1,680,000	1,680,000	2,255,000	575,000	34.2%	
Total Available Resources	2,352,100	2,442,315	2,098,034	3,293,023	851,610	34.9%	
EXPENSES							
Personnel	911,347	880,670	878,899	1,231,620	351,250	39.9%	
Supplies	202,500	216,500	147,500	216,500	-	0.0%	
Minor Equipment	40,700	54,300	22,917	54,300	-	0.0%	
Services	543,600	616,600	489,418	842,500	225,900	36.6%	
Interfund Charges	499,376	643,900	591,246	608,187	(55,413)	-5.2%	
Communications	6,000	7,400	7,084	7,400	-	0.0%	
Training & Travel	8,600	9,600	4,053	9,600	-	0.0%	
Licensing & Fees	800	2,000	1,982	2,000	-	0.0%	
Interfund Transfer Out	-	-	-	278,200	278,200	100.0%	
Total Expenditures	2,203,025	2,430,770	2,063,628	3,250,707	819,937	33.7%	
Ending Fund Balance	149,075	11,543	633,306	43,216	31,673	274.4%	

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Questions

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Public Works/ Stormwater

November 1, 2022

PARTNERSHIPS

PUBLIC SAFETY

HERITAGE

OPEN SPACE

ENVIRONMENT

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2021-2022 Highlights

- ❖ Completed utility improvements on 4th Street, separating storm and sewer from Avenue J to Avenue E.
- ❖ Began design of Swifty Creek storm improvements.
- ❖ Worked with Snohomish School District to perform maintenance on the existing pond behind the Snohomish Aquatic Center to improve drainage.

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2023-2024 Priorities

- ❖ Continue design for Swifty Creek storm improvements.
- ❖ Complete Ford Ave stormwater improvements
- ❖ Ensure private stormwater inspection are completed according to new NPDES permit requirements.

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Budget Decision Packages

- ❖ DP #29: Seasonal Worker \$97,820
- ❖ DP #30: Maintenance Worker Position \$321,192

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Staffing Overview

2.5 FTE

- ❖ 0.5 Lead (Shared with Collections)
- ❖ 2 Maintenance Workers (1 proposed)
- 1 Seasonal Worker (proposed)

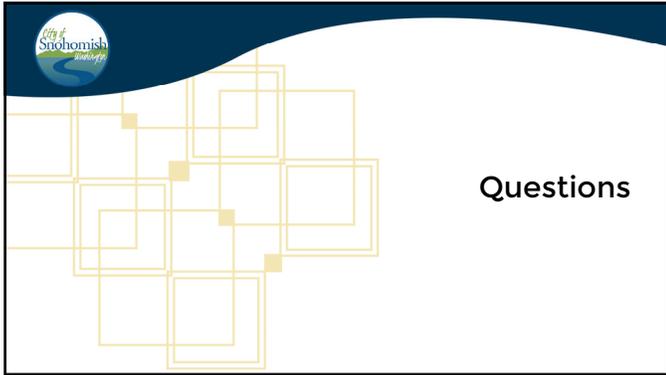
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Budget Overview

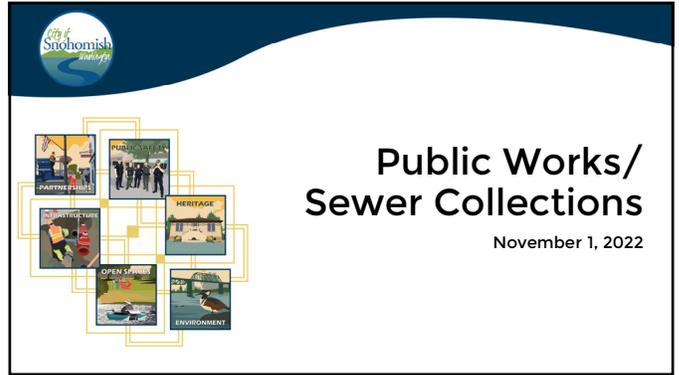
Description	2019-2020 Adopted	2021-2022 Amended Budget	2021-2022 Year End Estimates	2023-2024 Proposed	\$ Change		% Change		
					2023-2024 Budget	23-22 Budget	23-22 Budget	23-22 Budget	
REVENUES									
Beginning Fund Balance	2,496,687	3,635,240	4,069,223	4,551,098	915,958		25.2%		
Charges for Service	2,805,519	2,800,000	2,823,816	2,993,000	193,000		100.0%		
Miscellaneous Revenue	28,000	14,000	60,840	14,000			0.0%		
Interfund Transfers In	695,000	2,005,000	250,000	565,930	(1,439,270)		-71.8%		
Total Available Resources	6,025,206	8,454,240	7,303,879	8,123,728	(330,512)		-3.9%		
EXPENSES									
Personnel	511,926	581,780	535,897	1,140,112	558,332		86.0%		
Supplies	33,350	33,400	8,775	39,400	6,000		18.0%		
Minor Equipment	20,670	31,900	5,410	39,100	7,200		22.6%		
Services	198,000	207,300	133,728	251,600	44,300		21.4%		
Interfund Charges	640,019	621,000	619,000	889,000	269,000		42.2%		
Communications	7,000	8,000	5,379	12,000	4,000		50.0%		
Training & Travel	4,890	5,800	1,337	9,800	4,000		89.0%		
Licensing & Dues	11,000	6,000	7,338	8,000	2,000		33.3%		
Capital Expenditures	1,746,200	4,225,200	1,380,817	2,556,800	(1,668,400)		-39.5%		
Interfund Transfer Out	80,000	289,000	55,100	573,400	305,400		114.0%		
Total Expenditures	3,263,054	5,980,380	2,752,760	5,519,272	(469,108)		-7.8%		
Ending Fund Balance	2,762,152	2,465,860	4,551,098	2,604,456	138,596		5.6%		

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Questions

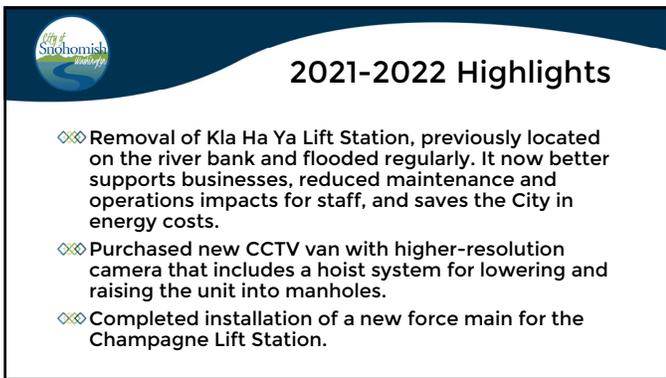
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Public Works/ Sewer Collections

November 1, 2022

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2021-2022 Highlights

- ❖❖❖ Removal of Kla Ha Ya Lift Station, previously located on the river bank and flooded regularly. It now better supports businesses, reduced maintenance and operations impacts for staff, and saves the City in energy costs.
- ❖❖❖ Purchased new CCTV van with higher-resolution camera that includes a hoist system for lowering and raising the unit into manholes.
- ❖❖❖ Completed installation of a new force main for the Champagne Lift Station.

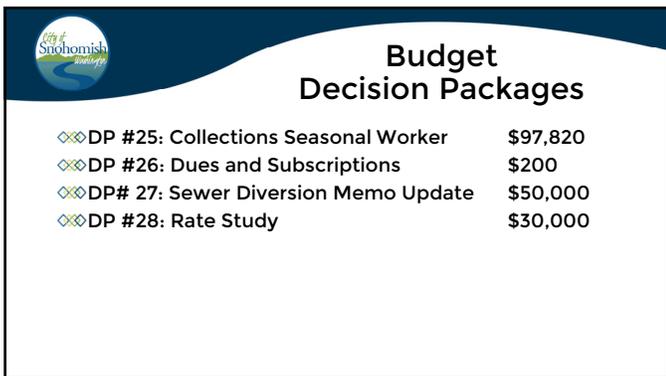
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2023-2024 Priorities

- ❖❖❖ Continue work needed to upgrade the Rainier Lift Station and force main.
- ❖❖❖ Complete Champagne Lift Station upgrade and flow meter installation.
- ❖❖❖ Continue with design, permitting and construction for the North Sewer Trunkline.
- ❖❖❖ Replace the Avenue D sewer main from 1st to 2nd Street.

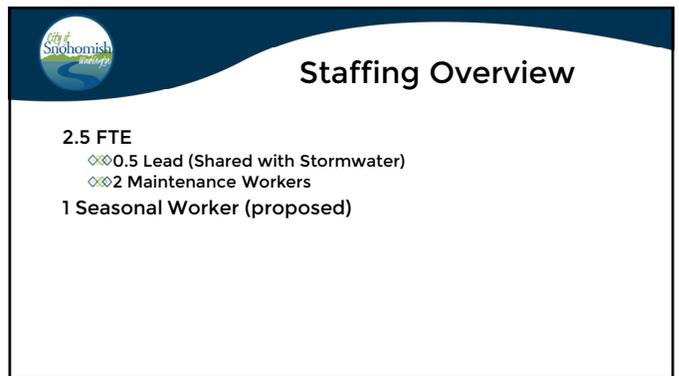
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Budget Decision Packages

❖❖❖ DP #25: Collections Seasonal Worker	\$97,820
❖❖❖ DP #26: Dues and Subscriptions	\$200
❖❖❖ DP# 27: Sewer Diversion Memo Update	\$50,000
❖❖❖ DP #28: Rate Study	\$30,000

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Staffing Overview

- 2.5 FTE
 - ❖❖❖ 0.5 Lead (Shared with Stormwater)
 - ❖❖❖ 2 Maintenance Workers
- 1 Seasonal Worker (proposed)

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Department Budget Overview

- ❖❖❖ Provided with the Wastewater Fund (next)

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Public Works/ Wastewater Treatment

November 1, 2022

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2021-2022 Highlights

- ❖❖❖ Plant received 2021 WWTP Outstanding Performance Award from the Washington State Department of Ecology.
- ❖❖❖ Completed improvements to the magnesium feed system.
- ❖❖❖ Began installation of air gaps to protect drinking water from potential backflow of process water.
- ❖❖❖ Updated the plant's operations and maintenance (O&M) manual.
- ❖❖❖ Purchased TK-52XP remote slope mower in order to complete required maintenance around the dams at the plant.

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2023-2024 Priorities

- ❖❖❖ Begin design of new "Fuzzy Filter" filtration system to replace existing Dynasand filters.
- ❖❖❖ Complete installation of the air gap system.
- ❖❖❖ Design and replacement of treatment plant's main motor control systems.
- ❖❖❖ Enhance security at the treatment plant facility and surrounding grounds.

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Budget Decision Packages

- ❖❖❖ DP #35: Discharge Permit Fee \$44,000

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Staffing Overview

3.0 FTE

- ❖❖❖ 1 Senior Technician
- ❖❖❖ 1 Lab Technician
- ❖❖❖ 1 Maintenance worker

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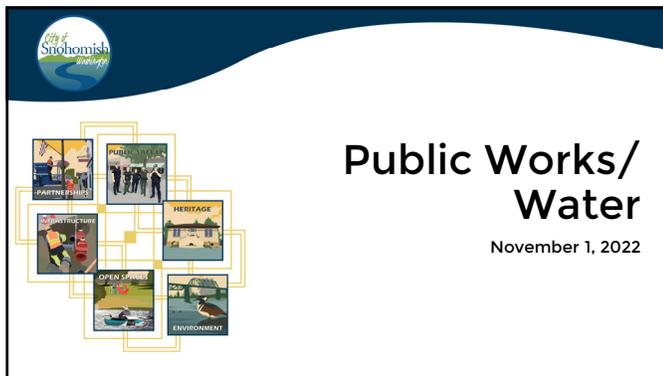
Budget Overview (incl. Sewer Collections)

Description	2021-2022		2021-2022		\$ Change	% Change
	2019-2020 Adopted	Amended Budget	Year End Estimates	2023-2024 Proposed Budget		
REVENUES						
Beginning Fund Balance	8,954,025	9,813,785	10,162,719	12,047,512	2,233,727	22.8%
Licenses & Permits	4,200	3,000	4,850	3,000	-	0.0%
Grants	-	-	-	3,750,000	3,750,000	100.0%
Charges for Service	8,756,312	7,854,000	8,695,488	8,155,000	-201,000	-0.0%
Miscellaneous Revenue	100,000	50,000	59,244	50,000	-	0.0%
Total Available Resources	17,814,537	17,820,785	18,922,102	24,005,512	6,184,727	34.7%
EXPENSES						
Personnel	1,284,105	1,354,500	1,055,264	1,521,404	106,904	12.3%
Supplies	616,600	616,600	618,060	616,600	-	0.0%
Minor Equipment	43,900	43,900	28,726	43,900	-	0.0%
Services	967,100	1,421,900	1,320,200	1,702,700	280,800	19.7%
Interfund Charges	1,449,465	1,583,900	999,662	1,543,210	(40,690)	-2.6%
Communications	28,400	28,400	16,149	25,500	(2,900)	-10.2%
Training & Travel	19,945	24,000	27,244	24,000	-	0.0%
Licensing & Dues	2,445	16,400	19,676	17,100	700	4.3%
Capital Expenditures	3,879,000	7,159,400	1,004,293	11,200,210	4,040,810	56.4%
Debt Service	1,480,252	1,480,200	1,480,200	1,454,900	(25,300)	-1.8%
Interfund Transfer Out	770,000	1,553,000	305,100	342,900	(1,210,100)	-77.9%
Total Expenditures	10,541,112	15,282,800	6,874,580	18,492,124	3,209,324	21.0%
Ending Fund Balance	7,273,425	2,537,985	12,047,512	5,513,388	2,975,403	117.2%

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- ## 2021-2022 Highlights
- ❖ Installed security system at the South Zone Water Reservoir
 - ❖ Replaced 199 water meters due to failure or upgrade and installed 75 new meters
 - ❖ Repaired 27 main and service line breaks

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- ## 2023-2024 Priorities
- ❖ Design and installation of Machias water PRV inter-tie
 - ❖ Replace water main on 6th Street bridge
 - ❖ Complete recoating of the North Zone Reservoir
 - ❖ Begin design for the water main replacement on the 2nd Street bridge
 - ❖ Comprehensive plan for replacement of ageing water infrastructure

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- ## Budget Decision Packages
- ❖ DP #28: Rate Study \$30,000
 - ❖ DP #38: Seasonal Worker \$89,540
 - ❖ DP #40: Backflow Software \$15,000
 - ❖ DP #41: Water Quality Application \$50,000
 - ❖ DP #42: Water Meter Replacement \$120,000

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Staffing Overview

6.0 FTE

- ◆◆◆ 1 Water Quality Specialist
- ◆◆◆ 1 Lead
- ◆◆◆ 3 Maintenance Workers
- ◆◆◆ 1 Utilities Manager

1 Seasonal Worker (proposed)

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Budget Overview

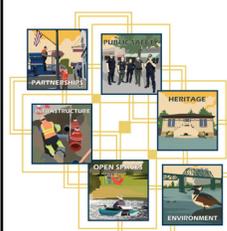
Description	2019-2022	2021-2022	2021-2022	\$ Change	
	Adopted	Amended Budget	Year-End Estimates	2023-2024 Proposed Budget	23/24-21/22 Budget
REVENUES					
Beginning Fund Balance	3,442,226	5,617,326	6,673,808	7,713,890	1,896,564
Licenses & Permits	4,200	1,000	6,000	1,000	-
Charges for Service	6,131,641	5,550,000	5,970,488	5,996,000	319,000
Miscellaneous Revenue	180,000	105,000	94,628	87,600	(17,500)
Total Available Resources	9,738,067	11,473,326	12,944,824	13,668,390	2,195,064
EXPENSES					
Personnel	1,052,374	1,110,660	1,103,195	1,317,150	206,480
Supplies	1,689,272	2,009,300	1,939,253	2,321,300	252,000
Minor Equipment	39,500	40,000	13,607	88,600	48,000
Services	600,200	957,500	573,902	1,062,500	105,000
Interfund Charges	1,526,499	1,694,500	596,496	1,140,720	(523,780)
Communications	17,600	17,600	17,473	17,600	-
Training & Travel	14,681	15,700	11,464	15,700	-
Licensing & Dues	2,000	10,000	9,364	10,000	-
Capital Expenditures	256,000	1,415,000	65,663	2,466,100	1,051,100
Debt Service	-	13,600	13,398	13,620	220
Interfund Transfer Out	75,000	688,000	688,000	942,250	(65,750)
Total Expenditures	5,253,126	8,302,660	5,230,934	9,395,940	1,093,280
Ending Fund Balance	4,504,941	3,170,666	7,713,890	4,272,450	1,101,784

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Questions

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Engineering Division/ 2023-2027 Capital Improvement Plan

November 1, 2022

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2021-2022 Highlights

- ◆◆◆ North Sewer Trunkline Project
- ◆◆◆ Bickford Avenue/Weaver Road Intersection Improvement Project
- ◆◆◆ Transportation Benefit District Program
- ◆◆◆ Americans with Disabilities Act (ADA) Transition Plan
- ◆◆◆ Blackmans Lake
 - ◆◆◆ Curly Leaf Pond Weed Removal
 - ◆◆◆ Cyanobacteria Management Plan

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2023-2024 Priorities

- ◆◆◆ North Sewer Trunkline Project
- ◆◆◆ Blackmans Lake Cyanobacteria Plan
- ◆◆◆ Bickford Avenue/Weaver Road Intersection Improvement Project
- ◆◆◆ Transportation Benefit District Program
- ◆◆◆ Averill Field Improvements - Phase I
- ◆◆◆ Veterans Memorial
- ◆◆◆ ADA Transition Plan
- ◆◆◆ Transportation Master Plan
- ◆◆◆ Parks, Recreation, and Open Space Plan
- ◆◆◆ Complete Streets Program

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Budget Decision Packages

❖❖ Decision Package 16 – Project Coordinator

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Engineering Staffing Overview

6.0 FTE

- ❖❖ City Engineer
- ❖❖ Senior Utilities Engineer
- ❖❖ Senior Engineering Technician
- ❖❖ Project Manager
- ❖❖ Project Engineer
- ❖❖ NPDES Coordinator (currently recruiting)

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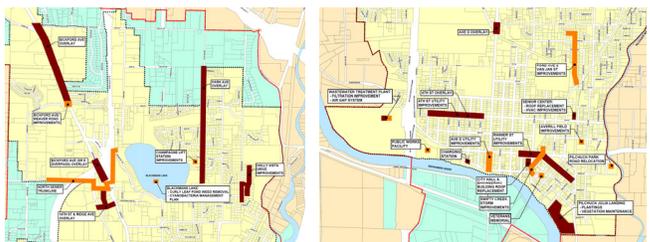
Engineering Budget Overview

	17-6-2015	17-6-2017	17-6-2019	17-6-2021	17-6-2023	17-6-2025	17-6-2027	17-6-2029	17-6-2031	17-6-2033
Personnel	1425,407	1,461,800	1,380,451	1,625,230	1,654,100	-	-	-	-	-
Supplies	7,000	7,000	1,203	7,000	-	-	-	-	-	-
Minor Equipment	1,500	1,500	2,415	1,500	-	-	-	-	-	-
Services	123,500	123,500	24,468	123,500	-	-	-	-	-	-
Interfund Charges	194,272	200,500	200,500	233,410	32,910	-	-	-	-	-
Communications	8,000	8,000	6,725	8,000	-	-	-	-	-	-
Training & Travel	7,000	7,000	481	7,000	-	-	-	-	-	-
Licensing & Dues	2,000	4,600	5,215	4,600	-	-	-	-	-	-
Totals	1,768,479	1,813,700	1,621,658	2,010,040	196,340	-	-	-	-	-

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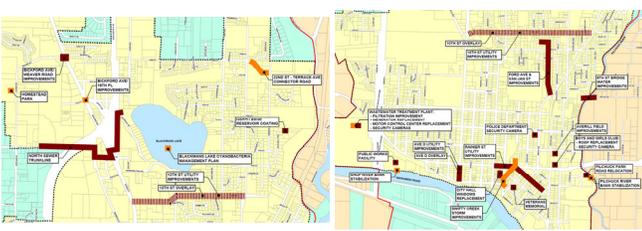
2021-2022 Capital Improvement Plan Overview



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2023-2024 Capital Improvement Plan Overview



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Questions & Discussion



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2023-2024 Revenues & Expenditures

November 1, 2022

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Where the Money Comes From

Funding Source	2019 - 2020 Actual	2021 - 2022 Amended Budget	2023 - 2024 Proposed Budget
Beginning Fund Balance	28,097,634	\$4,999,047	48,035,412
General Property Tax	2,549,839	\$2,588,400	2,684,840
Retail Sales and Use Tax	7,880,360	\$7,200,500	14,500,000
Utility & Excise Tax	4,333,032	\$4,000,000	3,809,950
Licenses and Permits	473,055	\$400,000	778,500
Intergovernmental Revenue	3,146,855	\$4,830,768	6,527,910
Charges for Service	23,527,291	\$23,533,364	24,981,937
Fines & Forfeits	92,593	\$82,000	86,510
Miscellaneous Revenue	1,537,486	\$1,381,701	479,855
Other Financing Sources	5,243,257	\$5,976,800	8,793,555
Total Available Resources	\$80,479,508	\$91,878,649	\$104,629,549

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Conservative Estimates in Projections

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Where the Money Goes

Expenditures	2019 - 2020 Actual	2021 - 2022 Amended Budget	2023 - 2024 Proposed Budget
General Government	7,442,653	8,714,450	9,065,000
Security of Person & Property	7,295,394	8,410,700	6,313,310
Utilities & Environment	8,598,296	10,836,399	14,835,448
Transportation	1,925,760	2,581,033	3,247,532
Natural and Economic Development	1,528,839	2,544,500	3,674,900
Social Services	1,448,267	870,400	1,008,895
Culture and Recreation	1,603,646	2,482,420	2,777,780
Debt Service	1,642,872	1,877,000	1,863,820
Capital Expenditures	7,916,232	18,400,883	22,887,710
Road Construction	1,588,970	3,221,888	4,224,555
Other Financing Fees	5,057,250	9,398,000	9,926,465
Total Expenditures	\$45,480,481	\$70,240,863	\$80,976,802

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Expenses by Fund

\$80.7M in total expenses for 2023-2024

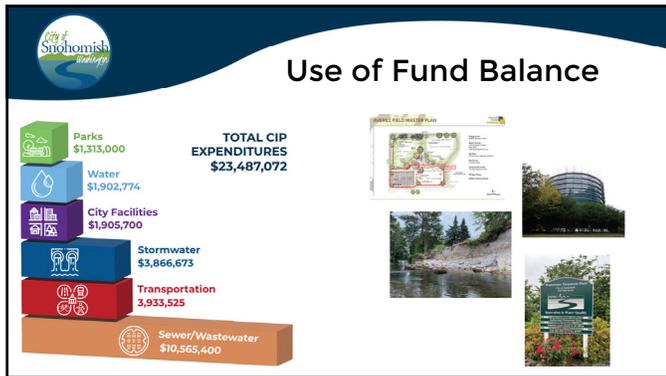
Category	Amount
General Fund	\$24.2M
Enterprise Fund	\$36.7M
Special Revenue	\$16.9M
Debt Service	\$0.1M
Internal Services Fund	\$4.8M

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Use of Fund Balance

Fund	Fund Name	2021 - 2022 Amended Budget	2023 - 2024 Proposed Budget	Proposed Budget Fund Balance
001	General	4,999,047	24,238,300	4,999,047
002	Debt	4,000,000	1,877,000	4,000,000
003	Enterprise	850,000	35,000,000	850,000
004	Special Revenue	1,600,000	16,000,000	1,600,000
005	Capital Projects	1,000,000	1,000,000	1,000,000
006	Internal Services	4,800,000	4,800,000	4,800,000

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General Fund Forecast

	75.6 PhysEq	75.75 PhysEq	75.76 PhysEq	75.77 Opex-EyJ	75.78 Deuacxj	75.79 Deuacxj	75.7 Tayqtp	75.7 Tayqtp
Beginning Fund Balance	3,183,348	4,384,756	4,393,916	6,168,680	7,201,115	6,661,071	5,846,779	5,284,504
Total Revenues	9,794,541	10,256,532	10,844,013	10,754,561	11,125,590	11,167,710	11,160,660	11,222,310
Total Expenditures	8,813,344	10,247,373	9,069,249	9,971,411	11,964,753	12,289,233	12,021,521	12,275,838
Expense Growth / (Decline)	1.4%	16.3%	-11.5%	9.9%	20.0%	2.7%	-2.2%	2.1%
Anticipated Under - Expenditure				(\$249,285)	(\$299,119)	(\$307,231)	(\$300,588)	(\$306,896)
Ending Fund Balance	4,164,745	4,393,916	6,168,680	7,201,115	6,661,071	5,846,779	5,284,504	4,537,872

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2023 Property Tax Levy

November 1, 2022

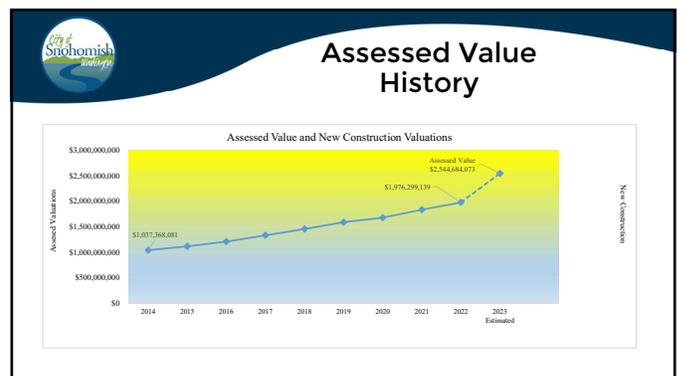
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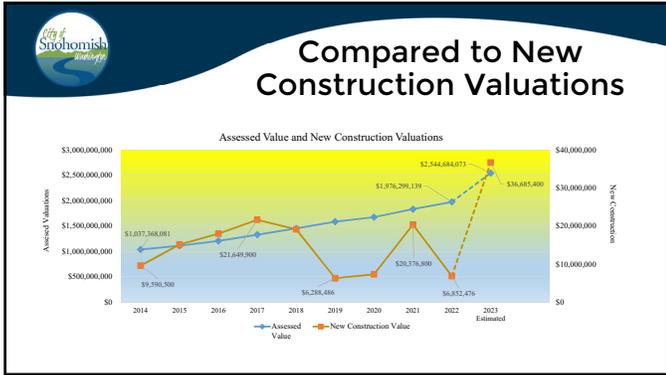
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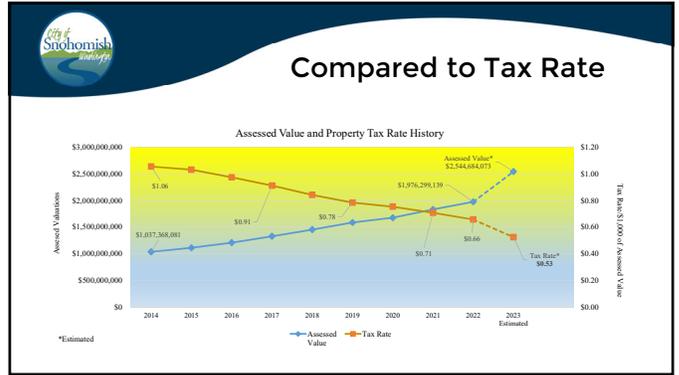
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Impact of Tax Increase

2022 Typical Home Value	=	\$468,700.00
2022 City Property Tax	=	\$308.07
1% Tax Increase	=	\$3.08

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Questions & Discussion

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